EXCERPT

2021 MERGERSTAT® REVIEW

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2021 MERGERSTAT® REVIEW

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TABLE OF CONTENTS

LIST OF TABLES	7
SUMMARY OF CHARTS	10
ACKNOWLEDGMENTS	14
INTRODUCTION	15
20 YEARS OF M&A HISTORY	16
PART ONE: STATISTICAL ANALYSIS	17
1. Aggregate Merger and Acquisition Announcements	19
2. Composition of Aggregate Net Merger and Acquisition Announcements	25
3. Method of Payment	34
4. P/E Offered	39
5. Premium Offered	44
6. Divestitures	51
7. Publicly Traded Sellers	57
8. Privately Owned Sellers	66
9. Foreign Sellers	71
10. Aggressive Buyers	73
11. 2020 Mergerstat [®] Financial Advisor Ranking	74
12. 2020 Mergerstat [®] Legal Advisor Ranking	75
13. Termination Fees*	76
14. Private Equity Snapshot 2020	81
15. Special Purpose Acquisition Company (SPAC) Transactions	82
PART TWO: SECTOR AND INDUSTRY ANALYSIS	83
16. FactSet Sector Groups	85
17. Mergerstat [®] Industry Groups	88
18. Sector/Industry Activity	90
19. Sector/Industry Multiples	104
20. Sector/Industry Premiums	112
21. Sector/Industry Composition	114
22. Cross-Border Activity by Sector/Industry	124
23. Sector Activity: Special Purpose Acquisition Company Buyers	132
20. Sector Activity. Special I dipose Acquisition Company Duyers	194

TABLE OF CONTENTS

(continued)

PART THREE: GEOGRAPHICAL ANALYSIS	133
24. U.S. Sellers and Buyers by Region	135
25. Foreign Buyers	139
26. Foreign Sellers	146
PART FOUR: CURRENT YEAR ROSTERS	151
27. Private Equity Transactions	153
28. Completed/Pending Transactions With Pricing Disclosed	154
a. Transaction Roster by Sector 2020	155
b. Transaction Roster by Industry 2020	181
29. Cancelled Transactions With Pricing Disclosed	208
30. Transactions With Either Buyer or Seller Termination Fees Disclosed	220
31. Composition of Mergerstat® Review \$1 Billion Club 2020	231
32. Global Transactions	250
33. Top 20 Transactions by Country/Region	258
PART FIVE: HISTORICAL REVIEW	269
34. 20-Year Statistical Review	271
35. Record Holders	274
36. 100 Largest Announcements in the Last 20 Years	278
37. Largest Announcements in the Last 20 Years by Sector	283
PART SIX: TRANSACTION LISTS	289
38. 2020 List of Transactions by Seller SIC Code	291
39. 2020 List of SPAC Transactions	398
GLOSSARY OF TERMS	401
INDEX	403
FACTSET SECTOR CLASSIFICATIONS	407
MERGERSTAT® INDUSTRY CLASSIFICATIONS	408

LIST OF TABLES

#	Title	Page		
Table 1-1	Net Merger and Acquisition Announcements 2001-2020	20		
Table 1-2	Quarterly Net Announcements 2001-2020	24		
Table 1-3	First Quarter 2016 Through Fourth Quarter 2020	25		
Table 1-4	Purchase Price 2001-2020	29		
Table 1-5	Composition of Net Merger and Acquisition Announcements 2016-2020	31		
Table 1-6	Distribution of Sellers by Revenues 2016-2020	32		
Table 1-7	Payment Trends 2001-2020	35		
Table 1-8	Composition of Net Acquisition Announcements: Payment Breakdown 2016-2020	36		
Table 1-9	Comparison by Value of Deals 2016-2020	37		
Table 1-10	Contingent Payouts 2011-2020	38		
Table 1-11	Distribution of P/E Ratios Offered 2016-2020	39		
Table 1-12	Median P/E Offered: Public vs. Private 2011-2020	40		
Table 1-13	Median P/E Offered 2011-2020	40		
Table 1-14	Average P/E Offered Relative to S&P 500 2011-2020	41		
Table 1-15	Average P/E Offered: Comparison of Foreign and Total Net Announcements 2011-2020	43		
Table 1-16	Distribution of P/E Offered 2020	43		
Table 1-17	S&P 500 P/E Ratio vs. Premium Offered 2011-2020	45		
Table 1-18	Distribution of Premium Offered 2011-2020	45		
Table 1-19	Average Premium Offered: Controlling vs. Minority; 2016-2020	46		
Table 1-20	Median Premium Offered: Comparison by Dollar Value 2016-2020			
Table 1-21	Median Premium Offered: Comparison by Method of Payment 2016-2020	47		
Table 1-22	Median Premium Offered: Low-Priced Stocks vs. High-Priced Stocks 2016-2020	47		
Table 1-23	Median Premium Offered by Seller's P/E Ratio 2016-2020	47		
Table 1-24	Average Premium Offered Over Market: Comparison of Foreign and Total Net Announcements 2011-2020	49		
Table 1-25	Median Premium Over Enterprise Value by Deal Size 2016-2020	50		
Table 1-26	Median Premiums Over Enterprise Value 2016-2020	50		
Table 1-27	Divestitures 2001-2020	51		
Table 1-28	Divestitures: Dollar Value Offered 2011-2020	52		
Table 1-29	Divestitures: Distribution by Price Offered 2016-2020	52		
Table 1-30	Aggressive Divesters 2020	53		
Table 1-31	Minority Equity Interest Purchases 2011-2020	54		
Table 1-32	Unit Management Buyouts 2011-2020	55		
Table 1-33	Unit Management Buyouts: Dollar Value Offered 2011-2020	55		
Table 1-34	Unit Management Buyouts Completed/Pending 2020	56		
Table 1-35	Acquisitions of Publicly Traded Companies 2006-2020	57		
Table 1-36	Acquisitions of Publicly Traded Companies by Dollar Value 2016-2020	58		
Table 1-37	Acquisitions of Publicly Traded Companies by Method of Payment 2016-2020	58		
Table 1-38	Tender Offers for Publicly Traded Sellers 2011-2020	60		
Table 1-39	Unsuccessful Contested Offers: Fate of Target Company 2011-2020	61		
Table 1-40	Successful/Pending Contested and Sweetened Offers 2011-2020	61		
Table 1-41	Going Private 2011-2020	63		

LIST OF TABLES

(continued)

#	Title	Page		
Table 1-42	Going Private: Dollar Value Offered 2011-2020	64		
Table 1-43	Going Private: Valuation of Transactions 2011-2020	64		
Table 1-44	Going Private: 20 Largest Deals	65		
Table 1-45	Acquisitions of Privately Owned Companies 2011-2020			
Table 1-46	Acquisitions of Privately Owned Companies by Dollar Value 2016-2020	67		
Table 1-47	Acquisitions of Privately Owned Companies by Method of Payment 2016-2020	67		
Table 1-48	Privately Owned Seller Announcements 2016-2020	68		
Table 1-49	Private Sellers Most Active Sectors Ranked by Volume 2020	69		
Table 1-50	Private Sellers Most Active Sectors Ranked by Value 2020	69		
Table 1-51	20 Largest Private Seller Acquisitions 2020	70		
Table 1-52	10 Largest Acquisitions of Private Companies by Foreign Companies 2020	70		
Table 1-53	U.S. Acquisitions of Foreign Businesses: Number of Transactions 2011-2020	71		
Table 1-54	U.S. Acquisitions of Foreign Businesses 2006-2020	72		
Table 1-55	Aggressive Buyers 2020	73		
Table 1-56	2020 Mergerstat [®] Financial Advisor Ranking—Rank by Total Value	74		
Table 1-57	2020 Mergerstat® Legal Advisor Ranking—Rank by Total Value	75		
Table 1-58	Distribution of Termination Fees 2020	76		
Table 1-59	Termination Fees by Transaction Value 2020	77		
Table 1-60	Transactions Reporting the Largest Termination Fees 2020			
Table 1-61	Distribution of Termination Fees as a Percentage of Transaction Value by Method of Payment 2020			
Table 1-62	Transactions Reporting the Largest Termination Fee Percentages 2020	79		
Table 1-63	Transactions Reporting the Smallest Termination Fee Percentages 2020	79		
Table 1-64	Trends in Private Equity Mergers and Acquisitions 2016-2020	81		
Table 1-65	Most Active Private Equity Buyers 2020	81		
Table 1-66	SPAC Transactions Last Five Year	82		
Table 2-1a	Sector Activity: Number of Transactions 2016-2020	90		
Table 2-1b	Industry Activity: Number of Transactions 2016-2020	91		
Table 2-2a	Sector Activity: Dollar Value Offered 2016-2020	92		
Table 2-2b	Industry Activity: Dollar Value Offered 2016-2020	93		
Table 2-3a	Sector Activity: \$100 Million+ Transactions 2016-2020	94		
Table 2-3b	Industry Activity: \$100 Million+ Transactions 2016-2020	95		
Table 2-4a	Sector Activity: Closed Transactions 2020	96		
Table 2-4b	Industry Activity: Closed Transactions 2020	97		
Table 2-5a	The FactSet Sector Analysis 2020	98		
Table 2-5b	The Mergerstat® Industry Analysis 2020	100		
Table 2-6a	Sector Activity: Cancelled Transactions 2020	102		
Table 2-6b	Industry Activity: Cancelled Transactions 2020	103		
Table 2-7a	Sector Classifications: TIC/EBITDA Offered 2020	104		
Table 2-7b	Industry Classifications: TIC/EBITDA Offered 2020	105		
Table 2-8a	Sector Classifications: TIC/EBIT Offered 2020	106		
Table 2-8b	Industry Classifications: TIC/EBIT Offered 2020	107		

LIST OF TABLES

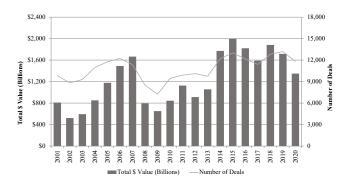
(continued)

#	Title	Page
Table 2-9a	Sector Classifications: Average P/E Offered 2016-2020	108
Table 2-9b	Industry Classifications: Average P/E Offered 2016-2020	109
Table 2-10	Premiums Over Enterprise Value Breakdown by Year 2011-2020	110
Table 2-11a	Sector Analysis: Average Premiums Over Enterprise Value 2020	110
Table 2-11b	Industry Analysis: Average Premiums Over Enterprise Value 2020	111
Table 2-12a	Sector Classifications: Average Percentage Premium Offered 2016-2020	112
Table 2-12b	Industry Classifications: Average Percentage Premium Offered 2016-2020	113
Table 2-13a	Sector Activity: Divestitures 2016-2020	114
Table 2-13b	Industry Activity: Divestitures 2016-2020	115
Table 2-14a	Sectors With Most Divestitures 2020	116
Table 2-14b	Industries With Most Divestitures 2020	117
Table 2-15a	Sector Activity: Private Sellers 2020	118
Table 2-15b	Industry Activity: Private Sellers 2020	119
Table 2-16a	Sector Activity: Publicly Held Sellers 2020	120
Table 2-16b	Industry Activity: Publicly Held Sellers 2020	121
Table 2-17a	Sector Classifications: Termination Fees 2020	122
Table 2-17b	Industry Classifications: Termination Fees 2020	123
Table 2-18a	Sectors Attracting Foreign Buyers 2016-2020	124
Table 2-18b	Industries Attracting Foreign Buyers 2016-2020	125
Table 2-19a	Foreign Buyers by Dollar Value (Sector) 2016-2020	126
Table 2-19b	Foreign Buyers by Dollar Value (Industry) 2016-2020	127
Table 2-20a	Foreign Sellers (Sector) 2016-2020	128
Table 2-20b	Foreign Sellers (Industry) 2016-2020	129
Table 2-21a	Foreign Sellers by Dollar Value (Sector) 2016-2020	130
Table 2-21b	Foreign Sellers by Dollar Value (Industry) 2016-2020	131
Table 2-22	Top Sectors Attracting SPAC Buyers by Volume 2020	132
Table 2-23	Top Sectors Attracting SPAC Buyers by Value 2020	132
Table 3-1	Regional Ranking 2016-2020	136
Table 3-2	States Ranked by Number of Sellers 2016-2020	137
Table 3-3	States Ranked by Number of Buyers 2016-2020	138
Table 3-4	Announced Foreign Purchases 2011-2020	139
Table 3-5	Foreign Acquisitions of U.S. Companies 2006-2020	140
Table 3-6	Foreign Acquisitions of U.S. Companies: Price Offered Distribution 2016-2020	141
Table 3-7	Total Net Announcements: Price Offered Distribution 2016-2020	141
Table 3-8	Foreign Buyers: Number of Transactions by Country 2016-2020	142
Table 3-9	Foreign Buyers: Dollar Value by Country 2016-2020	144
Table 3-10	Foreign Sellers: Number of Transactions by Country 2016-2020	146
Table 3-11	Foreign Sellers: Dollar Value by Country	148
Table 4-1	Cancellations 2006-2020	208
Table 4-2	\$ Billion Club Leading Sectors 2020	233

The charts shown below have been minimized for presentation purposes. They appear throughout the book; the corresponding title, chart, and page number have been provided for easy reference.

TRENDS IN MERGERS AND ACQUISITIONS 2001-2020 Chart 1-1

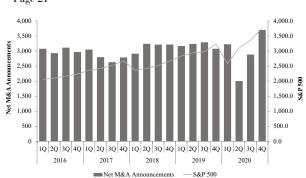
Chart 1-1 Page 19



THE S&P 500 INDEX AND NET MERGER AND ACQUISITION ANNOUNCEMENTS BY QUARTER 2016-2020

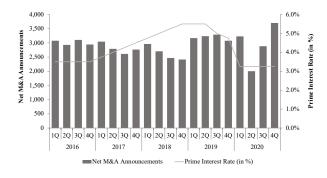
2016-2020 Chart 1-2

Page 21



PRIME INTEREST RATE AND NET MERGER AND ACQUISITION ANNOUNCEMENTS BY QUARTER 2016-2020

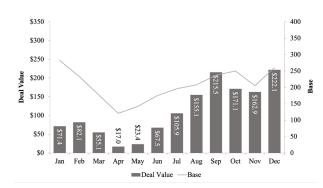
Chart 1-3 Page 21



NET MERGER AND ACQUISITION ANNOUNCEMENTS: MONTHLY BREAKDOWN BY DEAL VALUE

2020 Chart 1-4

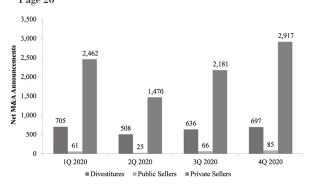
Chart 1-4 Page 26



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NET MERGER AND ACQUISITION ANNOUNCEMENTS: QUARTERLY BREAKDOWN BY NUMBER OF DEALS

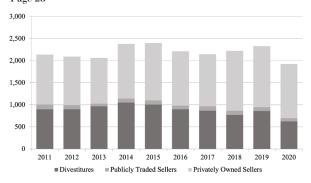
2020 Chart 1-5 Page 26



COMPOSITION OF NET MERGER AND ACQUISITION ANNOUNCEMENTS—FOREIGN TRANSACTIONS

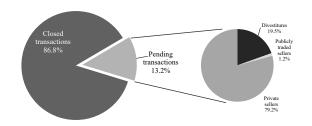
2011-2020

Chart 1-6b Page 28



COMPOSITION OF CLOSED TRANSACTIONS IN 2020

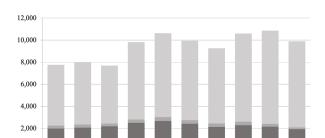
Chart 1-8 Page 33



COMPOSITION OF NET MERGER AND ACQUISITION ANNOUNCEMENTS—DOMESTIC TRANSACTIONS

2011-2020

Chart 1-6a Page 27



2015

2017 2018

2019 2020

2016

NET MERGER AND ACQUISITION ANNOUNCEMENTS PURCHASE PRICE DISTRIBUTION

2014

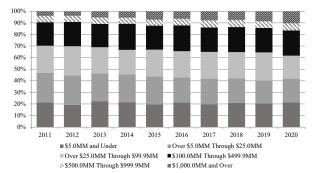
2011-2020

2011

2012 2013

Chart 1-7

Page 30

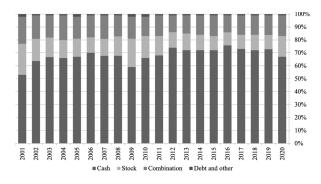


PAYMENT TRENDS

2001-2020

Chart 1-9

Page 34



(continued)

PERCENT PREMIUM OFFERED 2011-2020 Chart 1-10 Page 44 35,000 25,000 15,000 10,000 10,000

10%

2011-2020 Chart 1-11 Page 59 120 100 80 60 40 20 2011 2012 2013 2014 2015 2017 2018 2019 2016 ■ Uncontested ■ Contested

TRENDS IN TENDER OFFERS

TENDER OFFERS 2011-2020 Chart 1-12 Page 62

2011 2012 2013 2014 2015 2016 2017 2018 2019 2020

DIJA High DIJA Low

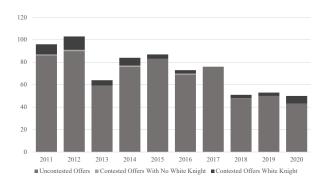


Chart 1-13 Page 68 100% 70% 60% 50% 40% 30% 20% 10% 2011 2012 2013 2014 2015 2016 2017 2018 2019

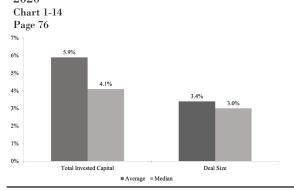
■ Divestitures ■ Publicly traded sellers ■ Privately owned sellers

COMPOSITION OF NET MERGER AND

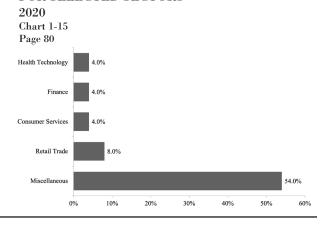
ACQUISITION ANNOUNCEMENTS

2011-2020

TERMINATION FEE AVERAGE AND MEDIAN PERCENTAGE OF TOTAL INVESTED CAPITAL AND DEAL SIZE 2020



TERMINATION FEE PERCENTAGES FOR SELECTED SECTORS

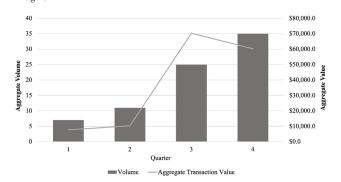


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SPAC TRANSACTIONS BY QUARTER

2020

Chart 1-16 Page 82

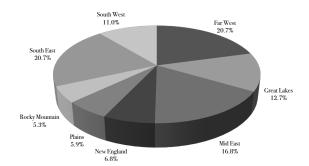


U.S. REGIONAL BREAKDOWN SELLER

2020

Chart 3-1

Page 135

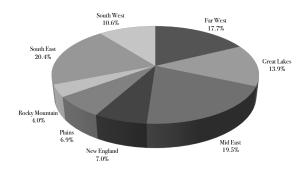


U.S. REGIONAL BREAKDOWN BUYER

BUYE. 2020

Chart 3-2

Page 135

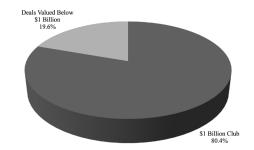


\$ BILLION CLUB DEAL VALUE COMPOSITION

2020

Chart 4-1

Page 233

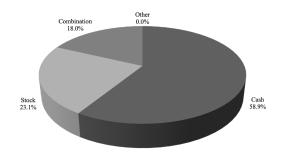


\$ BILLION CLUB METHOD OF PAYMENT COMPOSITION

2020

Chart 4-2

Page 233



ACKNOWLEDGMENTS

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INTRODUCTION

FactSet Mergerstat compiles statistics on publicly announced mergers, acquisitions, and divestitures involving operating entities. FactSet Mergerstat has tracked these statistics and published its findings for over 45 years. Prior to 1981, W.T. Grimm published quarterly reports in a newsletter format and, beginning in 1981, introduced the hardcover annual volume. The 2021 edition marks the 40th publication of *Mergerstat® Review*. Transaction information is gathered throughout each day using a variety of electronic and print sources. The *Mergerstat® Review* includes formal transfers of ownership of at least 5% of a company's equity and where at least one of the parties is a U.S. entity. When a transaction involves less than 100% of an entity, the percentage bought is stated after the seller's name. When REM accompanies this percentage, the buyer already owns a portion of the selling entity and this transaction will lead to 100% ownership. Data are collected for publicly traded, privately owned, and foreign companies.

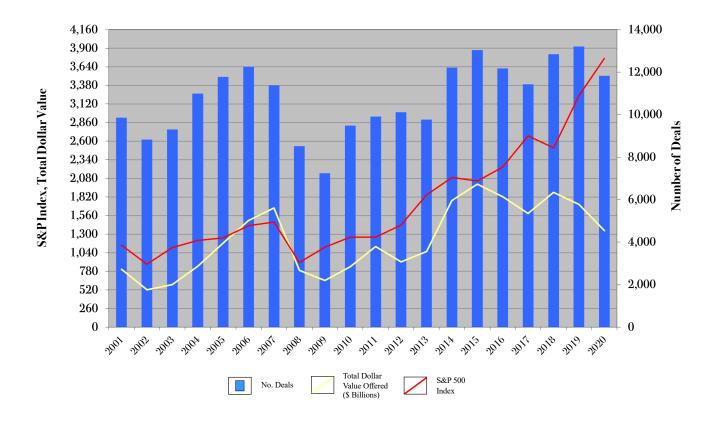
WHO SHOULD READ THIS BOOK?

These statistics are useful to a wide variety of readers—foremost, anyone buying or selling an operating company, anyone valuing a company, or anyone who is serious about investments or investing. The book provides insight into trends in prices, methods of payment, premiums, and other critical information. For students at the undergraduate, graduate, and post-graduate levels, this book serves as a foundation for research and an essential reference tool. For professors of finance, economics, and business, these statistics give "real world" examples of theoretical postulates.

Chief financial officers, chief executive officers, strategic planners, accountants, valuation professionals, and attorneys will find this book useful. The statistics reveal which industries are most active and what their respective premium and TIC/EBITDA, TIC/EBIT, and P/E averages are compared to the market as a whole.

• To these readers, Mergerstat® Review provides data and analysis. Each year, FactSet Mergerstat tracks thousands of transactions and potential transactions. While we attempt to collect complete information on each transaction, this is not possible in many cases, particularly with private companies. Therefore, the reader should use caution in drawing conclusions when the number of data points is low relative to the total number of transactions recorded. Furthermore, while we attempt to point out certain trends, each transaction has specific factors that affect its pricing. Therefore, the reader should examine each transaction on its own merit before drawing any conclusions.

20 YEARS OF M&A HISTORY



PRIVATELY OWNED SELLERS

The number of announced acquisitions of privately owned companies decreased from 9,837 in 2019 to 9,030 in 2020. However, total dollar value offered for private businesses increased from \$337.5 billion to \$449.4 billion although companies disclosing prices decreased from 1,706 to 1,335.

The 358 transactions valued at \$100 million or more totaled \$271.3 billion, accounting for 64.2% of the \$449.4 billion total value of all announced acquisitions of privately owned companies for which a price was announced.

ACQUISITIONS OF PRIVATELY OWNED COMPANIES 2011-2020 Table 1-45

		Percentage of	Total Dollar			<u>tion Value</u>
	Number of <u>Acquisitions</u>	Acquisition <u>Activity</u>	Value Offered (Millions)	<u>Base</u>	\$100.0MM <u>or More</u>	\$1,000.0MM <u>or More</u>
2011	6,646	63%	\$284,906.0	(1,671)	297	36
2012	6,762	64%	\$234,604.5	(1,550)	274	43
2013	6,293	60%	\$197,773.5	(1,550)	265	44
2014	8,249	78%	\$356,472.0	(2,012)	397	72
2015	8,893	84%	\$333,545.8	(1,943)	392	62
2016	8,434	80%	\$381,770.3	(1,731)	404	80
2017	7,998	76%	\$455,986.5	(1,990)	473	85
2018	9,358	89%	\$520,903.5	(2,060)	507	93
2019	9,837	93%	\$337,446.5	(1,706)	398	71
2020	9,030	86%	\$449,351.3	(1,335)	358	115

As Table 1-45 indicates, the purchase of privately held companies is a significant component of merger and acquisition activity. The majority of these acquisitions fall into two main situations, which are characterized by the seller's motivation. Lack of an heir to take over the business is probably the most frequent reason for selling. Nearing retirement, the owner is prompted to sell to achieve the needed liquidity for investment diversification and estate tax purposes. The second most common selling scenario involves a company experiencing the pressures of growth. Increasing demand for the company's products or services exerts pressure on the firm to become more sophisticated and efficient in its operations. To fulfill these demands, the owner/entrepreneur sells the business to obtain needed financial resources for expansion.

RECORD HOLDERS

CATEGORY	RECORD	YEAR ATTAINED
Net Merger & Acquisition Announcements	13,200	2019
Total Dollar Value Offered (\$Billions)	\$2,000.4	2015
\$100 Million+ Deals	1,437	2014
Cash Payments	3,348	2014
Stock Payments	1,362	1999
Divestitures	4,411	2000
Publicly Traded Sellers	859	1999
Privately Owned Sellers	9,843	2019
Foreign Sellers	2,676	2000
Foreign Buyer	2,157	2000
Average P/E Offered	28.3	2017
Average Premium	62.7%	2009
Cancelled Transactions	586	2000

274



Offerings include...

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