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# **Introduction to Financial Valuation**

The demand for financial valuation services pertaining to ownership interests and assets in nonpublic companies/entities and subsidiaries, divisions, or segments of public companies is ever-increasing. Many textbooks discuss valuation issues pertaining to public companies and their stock prices. Much of that information also can be used to value nonpublic companies. Over the past 35 years or so, specific techniques, methods, applications, and models applicable to nonpublic entities and assets have emerged and been refined. This text addresses this body of knowledge.

Development of a valuation requires judgment on the part of the valuation analyst (analyst), which can lead to differences of opinion. This book presents the consensus view of 30 of the leading valuation analysts in the country.

Much of the notation system used in this text is that used by Dr. Shannon P. Pratt (a coauthor of this book) in his various publications. It has also been used by the American Institute of Certified Public Accountants (AICPA), the National Association of Certified Valuators and Analysts (NACVA), the American Society of Appraisers (ASA), and the Institute of Business Appraisers (IBA) in their business valuation courses.

As a quick reference guide to important factors and concepts, numerous "ValTips" are found throughout the volume. These ValTips are intended to provide guidance and insight on handling key issues as well as to provide best practice ideas.

### WHO VALUES BUSINESSES?

Many providers and/or users of business valuation services exist. The AICPA unofficially estimates that tens of thousands of certified public accountants (CPAs) perform business valuations on at least a part-time basis. Many of these are also full-time valuation practitioners. Several of the national accounting firms also have valuation services groups. Analysts and appraisers also practice out of various types of organizations, including appraisal companies, valuation boutiques, and consulting firms. Valuations are also performed by investment bankers, usually as part of a transaction. Owners and financial executives also participate in valuations of their

<sup>&</sup>lt;sup>1</sup>Shannon P. Pratt and Roger J. Grabowski, *Cost of Capital: Applications and Examples*, 5th ed. (Hoboken, NJ: John Wiley & Sons, 2014), appendix VI, "Notation System and Abbreviations Used in This Book."

companies or segments of their companies. This book attempts to provide a sound understanding of financial valuation for all users and providers of valuation services and to advance consensus views on some of the more troublesome aspects within the valuation profession.

### **PURPOSE OF A VALUATION**

Businesses or their assets are valued for a variety of reasons. Some of the more common purposes for valuation are:

- Mergers and acquisitions
- Litigation and ownership disputes
- Estate, gift, and income tax
- Marital dissolution
- Dissenters' rights cases
- Shareholder oppression cases
- Employee stock ownership plans (ESOPs)
- Financial reporting
- Allocation of purchase price
- Goodwill impairment
- Buy-sell agreements
- Family limited partnerships
- Reorganizations and bankruptcies
- Recapitalizations
- Business planning
- Stock option plans
- Compensation

Various types of businesses can be valued:

- C corporations
- S corporations
- Limited liability companies
- Limited liability partnerships
- Limited partnerships
- General partnerships
- **■** Trusts
- Sole proprietorships
- Undivided interests

The types of interest within each of the organizational structures can vary as well. The types of interest that can be valued include:

- 100 percent controlling interest
- Majority interests that possess control
- Majority interests that do not possess control
- 50 percent interest
- Dominant minority interest
- Nondominant minority interest

The individual ownership characteristics of any interest in a company being valued must also be evaluated. As such, it is important for an analyst to review corporate documents, including articles of incorporation, by-laws, buy-sell agreements, restrictive agreements, and the like. A review of these documents, along with an understanding of state rights, will indicate any particular rights that the interest enjoys.

#### PROFESSIONAL VALUATION ORGANIZATIONS

The following long-standing U.S. professional organizations provide accreditation and education to members (some of whom are international members) in business valuation, particularly in closely held business interests and the valuation of intangible assets:

- 1. American Institute of Certified Public Accountants (AICPA)
- 2. American Society of Appraisers (ASA)
- **3.** The Institute of Business Appraisers (IBA)
- 4. National Association of Certified Valuators and Analysts (NACVA)

These organizations are briefly described in Chapter 12.

The International Society of Business Appraisers (ISBA; www.intlbca.com) has recently been formed and also provides accreditation and education to its members. Canada has an active group devoted to business valuation as well: the Canadian Institute of Chartered Business Valuators (CICBV; www.cicbv.ca).

The International Institute of Business Valuers (iiBV; www.iibv.org) was formed in 2010 for the purpose of providing business valuation education outside North America. The iiBV is an association of valuation professional organizations (VPOs).

#### **STANDARDS OF VALUE**

Before analysts can attempt to value a business, they must identify and understand the applicable standard of value for the valuation of the subject interest (see Chapter 2). The standard of value is related to and determined by the purpose of the valuation.



Relying on the wrong standard of value can result in a very different value than would have been concluded under the proper standard of value. In a dispute setting, the use of the wrong standard of value for the jurisdiction can result in a possible dismissal of the value altogether.

The five primary standards of value are:

- 1. Fair market value (FMV)
- 2. Investment value
- 3. Intrinsic value

- 4. Fair value (state rights)
- 5. Fair value (financial reporting)

#### **Fair Market Value**

The U.S. Treasury regulations define fair market value as "the price at which the property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or to sell and both having reasonable knowledge of relevant facts."<sup>2</sup>

Fair market value for tax purposes also assumes a hypothetical willing buyer and a hypothetical willing seller. In contrast, investment value identifies a particular buyer or seller and the attributes that buyer or seller brings to a transaction. Fair market value also assumes an arm's-length deal and that the buyer and seller are able and willing. This is not the same as the definition of market value, an often-used real estate term. For example, the Uniform Standards of Professional Appraisal Practice (USPAP) defines market value as "a type of value, stated as an opinion, that presumes the transfer of a property (i.e., a right of ownership or a bundle of such rights), as of a certain date, under specific conditions set forth in the definition of the term identified by the appraiser as applicable in an appraisal."

Internal Revenue Service Revenue Ruling 59-60 (see Addendum 1 to this chapter for a checklist summary for Revenue Ruling 59-60) defines fair market value as "the price at which the property would change hands between a willing buyer and a willing seller when the former is not under any compulsion to buy and the latter is not under any compulsion to sell, both parties having reasonable knowledge of relevant facts. Court decisions frequently state in addition that the hypothetical buyer and seller are assumed to be able, as well as willing, to trade and to be well informed about the property and concerning the market for such property."<sup>4</sup>



Although state courts may use the term *fair market value* in marital dissolution cases, no states have specific and detailed definitions of fair market value.

The International Glossary of Business Valuation Terms (International Glossary) represents the collective wisdom of the American Institute of Certified Public Accountants, American Society of Appraisers, Canadian Institute of Chartered Business Valuators, National Association of Certified Valuators and Analysts, and the Institute of Business Appraisers. See Addendum 2 to this chapter for the complete International Glossary. Its definition of fair market value reads: "The price, expressed in terms of cash equivalents, at which property would change hands between a hypothetical willing and able buyer and a hypothetical willing and able seller, acting at arm's

<sup>&</sup>lt;sup>2</sup>Treasury Regulation 20.2031-1.

<sup>&</sup>lt;sup>3</sup>USPAP, 2016–2017 edition, p. 3, The Appraisal Foundation.

<sup>&</sup>lt;sup>4</sup>Rev. Rul. 59-60, 159-1 CB 237.

length in an open and unrestricted market, where neither is under compulsion to buy or sell and when both have reasonable knowledge of the relevant facts."

This is obviously very similar to the definition of fair market value in the tax area. Fair market value is used most often in tax situations. It is also used in many buy-sell agreements and marital dissolution situations. Unless otherwise noted, the standard of value discussed throughout this text is fair market value.

#### **Investment Value**

The *International Glossary* defines investment value as "the value to a particular investor based on individual investment requirements and expectations." Investment value is the value to a particular investor, which reflects the particular and specific attributes of that investor. The best example would be an auction setting for a company in which there are five different bidders attempting to purchase the company. More than likely each of the bidders will offer a different price because the prices are based on the individual outlook and synergies that each bidder brings to the transaction. Investment value may also reflect more of the risk of a particular investor than the market consensus of the risk of the investment.

#### **Intrinsic Value**

Intrinsic value is based on fundamental analyses of companies, particularly publicly traded companies. It is often what is taught in university financial courses and presented in finance textbooks. Jeffrey C. Hooke, in his text *Security Analysis on Wall Street: A Comprehensive Guide to Today's Valuation Methods*, states that "Under the intrinsic value method, future dividends are derived from earnings forecasts and then discounted to the present, thereby establishing a present value for the stock. If the stock is trading at a price lower than this calculation, it is a 'buy'; if the market price is higher than the intrinsic value, the stock is a 'sell.'"<sup>5</sup>

Others define intrinsic value as the "true" or "real" worth of an item, based on an evaluation of available facts. It is sometimes called *fundamental value*. It is an analytical judgment of value based on perceived *characteristics inherent in the investment* (not characteristics particular to any one investor). Intrinsic value is not applied often in valuations of nonpublic companies.

#### Fair Value (State Rights)

In most states, *fair value* refers to fair market value without discounts for lack of control and lack of marketability. The Model Business Corporation Act (MBCA) of 1984 published by the American Bar Association (ABA) defined fair value as:

The value of the shares immediately before the effectuation of the corporate action to which the shareholder objects, excluding any appreciation or depreciation in anticipation of the corporate action unless exclusion would be inequitable.<sup>6</sup>

<sup>&</sup>lt;sup>5</sup> Jeffrey C. Hooke, Security Analysis and Business Valuation on Wall Street: A Comprehensive Guide to Today's Valuation Methods, 2nd ed. (Hoboken, NJ: John Wiley & Sons, 2010), 12.

<sup>&</sup>lt;sup>6</sup> Model Business Corporation Act § 13.01(3)(ABA 1984).

Initially published in 1950, the ABA has made modifications to the MBCA over time. The Model Business Corporation Act of 1999 revised the definition of fair value as follows:<sup>7</sup>

The value of the corporation's shares determined:

- (i) immediately before the effectuation of the corporate action to which the shareholder objects;
- (ii) using customary and current valuation concepts and techniques generally employed for similar businesses in the context of the transaction requiring appraisal; and
- (iii) without discounting for lack of marketability or minority status except, if appropriate, for amendments to the articles pursuant to section 13.02(a)(5).

More states are adopting this definition each year. Even in states that have not adopted it, it is frequently cited in cases. Fair value is the standard of value for state actions, including dissenting rights cases and shareholder oppression cases. Its definition and application can vary from state to state. As such, the definition of fair value in one state may be quite different from the definition of fair value in another state. Analysts must understand both the definition and the application of fair value in the particular state in which the action is taking place. A discussion with an attorney familiar with a state's statutes and case law is very helpful.

### Fair Value (Financial Reporting)

Fair value is the standard of value for financial reporting as set forth in the Accounting Standards Codification (ASC) as issued by the Financial Accounting Standards Board (FASB). Also, see Addendum 3 to this chapter for the *AICPA Glossary of Additional Terms* from the Statements on Standards for Valuation Services VS Section 100.

The definition from ASC 820 is: "Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date."

Fair value for financial reporting purposes often has been equated with fair market value. However, in certain situations, for example, purchase of a business, fair value for a company or a segment of a company would include synergies within a transaction, if present. As such, in those situations, the purchase price may have more aspects of investment value than fair market value or fair value. In other situations, such as the value of certain individual assets, synergies may not be included, and fair value would be more similar to fair market value. It is important for the analyst to look for guidance from FASB and the Securities and Exchange Commission (SEC) in terms of their views on fair value and its applications.

### PREMISE OF VALUE

The two main premises of value in a business valuation are going concern value and liquidation value. The *International Glossary* defines premise of value as "an assumption regarding the most likely set of transactional circumstances that may be

<sup>&</sup>lt;sup>7</sup> Model Business Corporation Act § 13.01(4)(ABA 1999).

<sup>8</sup> ASC 820, "Fair Value Measurements and Disclosures."

applicable to the subject valuation, e.g., going concern, liquidation." It defines going-concern value as "the value of a business enterprise that is expected to continue to operate into the future. The intangible elements of going concern value result from factors such as having a trained work force, an operational plant, and the necessary licenses, systems, and procedures in place."



Some companies are worth more dead than alive. It is important for the analyst, particularly when valuing an entire company, to determine if the going concern value exceeds the liquidation value. For a minority interest, there are situations where the going concern value is less than the liquidation value. However, the minority shareholder cannot force a liquidation if the controlling shareholder desires to continue the business as a going concern.

There are two types of liquidation value: orderly liquidation and forced liquidation. The *International Glossary* defines liquidation value as "the net amount that can be realized if the business is terminated and the assets are sold piecemeal. Liquidation can be either 'orderly' or 'forced.'"

It defines orderly liquidation value as "liquidation value at which the asset or assets are sold over a reasonable period of time to maximize proceeds received."

It defines forced liquidation value as "liquidation value at which the asset or assets are sold as quickly as possible, such as at an auction."

Under ASC 820, for fair value accounting the valuation premise for nonfinancial assets is the *highest and best use* defined as follows:

The use of a nonfinancial asset by market participants that would maximize the value of the asset or the group of assets and liabilities (for example, a business) within which the asset would be used.<sup>9</sup>

Valuations of tangible assets also consider *highest and best use* defined slightly differently than the fair value definition as:

The reasonably probable and legal use of vacant land or an improved property, which is physically possible, appropriately supported, financially feasible, and that results in the highest value.<sup>10</sup>

#### PRINCIPLES OF APPRAISAL PRACTICE

The modern financial valuation body of knowledge is based to some extent on the evolution of appraisal practices. The ASA's seminal text, *Appraisal Principles and Procedures*, discusses the general characteristic of value.

<sup>9</sup> Ibid.

<sup>&</sup>lt;sup>10</sup> The Dictionary of Real Estate Appraisal, 4th ed., The Appraisal Institute, 2002, p. 135.

It is a characteristic of value, in the sense that the word is understood in appraisal practice, that it is expressible in terms of a single lump sum of money considered as payable or expended at a particular point in time in exchange for property, i.e., the right to receive future benefits as at that particular timepoint. The amount of the lump sum of money, in any particular instance, is exactly equivalent to the right to receive the particular future benefits encompassed in the property under consideration. In this, value differs from price or cost. Price and cost refer to an amount of money asked or actually paid for a property, and this may be more or less than its value.<sup>11</sup>



Price and cost *can* equal value but don't necessarily *have to* equal value. Furthermore, value is future-looking. Although historical information can be used to set a value, the expectation of future economic benefits is the primary value driver. Investors buy tomorrow's cash flow, not yesterday's or even today's.

#### **DATES**

All valuations are performed as of a single date. It is important that the users of valuations understand this fact. The *International Glossary* defines the valuation date as "the specific point in time as of which the valuator's opinion of value applies (also referred to as 'Effective Date' or 'Appraisal Date')."

# **APPROACHES TO VALUE**

There are only three approaches to value any asset, business, or business interest:

- **1.** The income approach
- 2. The market approach
- 3. The asset approach

There are no other approaches to value. However, there are numerous methods within each one of the approaches that the analyst may consider in performing a valuation. For example, under the income approach, the analyst can use a discounted cash flow method or a capitalized cash flow method. Each of these methods also can be prepared on a direct equity method or an invested capital method. In the market approach, the analyst can apply guideline public company multiples or multiples derived from transactions both public and private. In the asset approach, the analyst often must choose between valuing just tangible assets, individual intangible assets, or all intangible assets as a collective group. Various methodologies exist for each one of these choices.

<sup>&</sup>lt;sup>11</sup> Henry A. Babcock, *Appraisal Principles and Procedures* (Washington, DC: American Society of Appraisers, 1994), 95.

All three approaches should be considered in each valuation. However, it is not common to use all three approaches in each valuation. For example, the asset approach is used less often in valuing operating companies, since the time and cost involved in performing valuations of intangible assets do not warrant the increased level of detail provided by the cost approach. The value of individual intangible assets is often not detailed separately due to the fact that intangible asset values are captured in the proper application of the income and market approaches, which would provide, in most circumstances, the aggregate value of intangible assets.

#### **VALUATION PROCEDURES**

Numerous procedures and factors must be considered in performing a business valuation. However, they can generally be classified into the following areas:

- Understand the purpose of the engagement
- Understand who the client is
- Understand the client's use of the valuation
- Determine the standard of value and its definition
- Determine the premise of value
- Determine the users of the value
- Determine the interest or assets to be valued
- Ascertain whether discounts and/or premiums are to be considered
- Analyze the company's financial information
- Gather information about the company or assets
- Gather information about the industry and economy
- Consider all approaches of value and select the most appropriate
- Apply the approaches to value through the various methodologies
- Reconcile the values
- Apply discounts and premiums, if applicable
- Write the report, if applicable
- Ensure compliance with professional standards, if applicable

All of these steps are discussed throughout the book.

#### SUMMARY

Valuation, by its very nature, contains many controversial issues. We address many of these issues throughout this book, highlighting them through the ValTips. These issues are further addressed in Chapter 31, which presents these issues as "Valuation Views" (VV) in the sequence of an actual abbreviated report. The theory of valuation of business enterprises and business assets is well founded in academic publications and empirical studies. The use of public company information provides the foundation for analysis in business valuation. The biggest difference between valuing investments in public companies and nonpublic businesses is the level of available information. The application of recognized valuation methodologies combined with rigorous analysis of the private entity provides the foundation for business valuation. This book presents state-of-the-art methods for the valuation of closely held businesses and nonpublic companies, divisions of public companies, and fixed and intangible assets.

# ADDENDUM 1-VALUATION CHECKLIST/READY REFERENCE (REVENUE RULING 59-60)

#### Introduction

Revenue rulings provide useful guidance in various valuation situations. Revenue Ruling 59-60 is applicable to many types of valuation engagements. Revenue Ruling 77-287 applies to restricted securities, such as private placements, investment letter stock, control stock, or unregistered securities. Revenue Ruling 93-12 applies to valuing minority interests in closely held companies for intrafamily transfers. See Chapter 14 for checklists for these revenue rulings.

A valuation checklist/ready reference has been created for each of these revenue rulings to assist in a quick review of their key points as well as for the practical application of these rulings to an actual valuation.

Although Revenue Ruling 59-60 and others provide excellent guidance, they are often cumbersome to apply. The checklists are designed to make it easier to apply these rulings.

Keep in mind that many valuation analysts disagree with various components of the revenue rulings. However, a thorough understanding of these revenue rulings is essential to prepare valuations for tax and other purposes. See Chapter 14 for a detailed discussion of these revenue rulings.

## **Revenue Ruling 59-60**

1 Purpose

Revenue Ruling 59-60 contains a wealth of information. It has also stood the test of time and is often quoted in various valuation situations. However, many analysts feel that it is poorly organized and hard to follow. This checklist presents the ruling in an easy-to-follow format.

The primary information concerning discounts and premiums is highlighted by an asterisk (\*).

<b>Definition of Fair Market Val</b>	Definition of Fair Market Value		
buyer and a willing sell	ne property would change hands between a willing ler when the former is not under any compulsion to be under any compulsion to sell, both parties having of relevant facts."		
	er and seller are assumed to be able, as well as will-well informed about the property and concerning the ty."		
3. Approach to Valuation Facts and circumstance.	s		
No general formula app	blicable		
Wide difference of opin	ion as to fair market value		
Valuation is not an exa	ct science		
Sound valuation:			
Relevant facts			
Common sense			
Informed judgm	nent		
Reasonableness			
Future outlook:			
	general economic conditions change		
Optimism versu	_		
•	to the stability or continuity of future income		
Risk of loss of e			
	ive value to very uncertain future prospects		
Valuation is a p Use of guideline public	rophecy as to the future companies		
4. Factors to Consider			
Nature of the Business and	History of the Enterprise from Inception		
Past stability or instabil	ity		
Growth or lack of grow	zth		
*Diversity or lack of di	versity of its operations		
*Degree of risk in the b	usiness		
Study of gross and net i	ncome		
*Dividends history			
Nature of the business			
Products or services			

	Operating and investment assets
	_ *Capital structure
	Plant facilities
	_ Sales records
	*Management
	_ Due regard for recent significant changes
	_ Discount events of the past that are unlikely to recur in the future
	_ Value has a close relation to future expectancy
	_ Recent events are of greatest help in predicting the future
	nomic Outlook in General and Condition and Outlook of the Specific stry in Particular
	_ Current and prospective economic conditions
	_ National economy
	_ Industry or industries
	_ More or less successful than its competitors; stable with competitors
	_ Ability of industry to compete with other industries
	Prospective competition
	Price trends in the markets for commodities and securities
	_ *Possible effects of a key person or thin management/lack of succession
	_ Effect of the loss of the manager on the future expectancy of the business
	*Key person life insurance could be partially offsetting
Bool	Value of the Stock and the Financial Condition of the Business
	_ Two historical fiscal year-end balance sheets
	_ Balance sheet as of the end of the month preceding the valuation date
	*Liquid position (ratio of current assets to current liabilities)
	_ Gross and net book value of principal classes of fixed assets
	_ Working capital
	_ Long-term indebtedness
	_ *Capital structure
	_ Net worth
	*Revalued nonoperating assets (i.e., investments in securities and real estate) on the basis of their market price
	Generally, nonoperating assets command lower rates of return

Acquisit	ions of production facilities or subsidiaries
Improve	ements in financial position
*Recapi	talizations
*Change	es in capital structure
*Classes	s of stock
	nation of charter or certificate of incorporation for rights and privi- the various stock issues including:
	Voting powers
]	Preference as to dividends
]	Preference as to assets in the event of liquidation
ırning C	apacity of the Company
Preferab	ly five or more years of detailed profit and loss statements
Gross in	scome by principal items
Deducti	ons from gross income:
	Operating expenses
	Interest and other expense on each item of long-term debt
	Depreciation and depletion
	*Officers' salaries in total if reasonable and in detail if they appear excessive
	Contributions based on nature of business and its community
	position
	Taxes
*Net inc	come available for dividends
*Rates a	and amounts of dividends paid on each class of stock
Remaini	ing amount carried to surplus
Adjustm sheet	nents to, and reconciliation with, surplus as stated on the balance
Separate	e recurrent from nonrecurrent items of income and expense
*Disting	guish between operating income and investment income
	n whether or not any line of business is operating consistently at a might be abandoned with benefit to the company
	percentage of earnings retained for business expansion when considuidend-paying capacity
	ll information concerning past income that will be helpful in predict- tuture (potential future income is a major factor in many valuations)
	rnings records are usually the most reliable guide as to future earn- sectancy

	The use of arbitrary 5- or 10-year averages without regard to current trends or future prospects will not produce a realistic valuation
	If a record of progressively increasing or decreasing net income is found, consider according greater weight to the most recent years' profits in estimating earning power
	Look at margins and percentages of sales to assess risk:
	Consumption of raw materials and supplies for manufacturers, processors, and fabricators
	Cost of purchased merchandise for merchants
	Utility services
	Insurance
	Taxes
	Depreciation and depletion
	Interest
Divid	end-Paying Capacity
	*Primary consideration to dividend-paying capacity rather than dividends actually paid
	*Recognition of the necessity of retaining a reasonable portion of profits to meet competition
	*When valuing a controlling interest, the dividend factor is not a material element, since the payment of such dividends is discretionary with the controlling stockholders
	*The individual or group in control can substitute salaries and bonuses for dividends, thus reducing net income and understating the dividend-paying capacity of the company
	_ *Dividends are a less reliable factor for valuation than dividend-paying capacity
Whet	her the Enterprise Has Goodwill or Other Intangible Value
	_ Goodwill is based on earning capacity
	_ Goodwill value is based on the excess of net earnings over and above a fair return on the net tangible assets
	_ Factors to consider to support intangible value:
	Prestige and renown of the business
	Trade or brand name
	Record of success over a prolonged period in a particular locality
	Sometimes it may not be possible to make a separate valuation of tangible

	angible value can be measured by the amount that the value of the tan- ole assets exceeds the net book value of such assets
Sales of t	he Stock and the Size of the Block of Stock to Be Valued
Pri	or sales should be arm's length
Fo:	rced or distressed sales do not reflect fair market value
Iso	lated sales in small amounts may not control as a measure of value
*B	lockage is not an issue since the stock is not publicly traded
*Si	ize of the block of stock is a relevant factor
	minority interest in an unlisted corporation's stock is more difficult to sell in a similar block of listed stock
	Control of a corporation, either actual or in effect, may justify a higher ue for a specific block of stock since it is an added element of value
Line of B	rice of Stocks of Corporations Engaged in the Same or a Similar usiness Having Their Stocks Actively Traded in a Free and Open ither on an Exchange or Over-the-Counter
	Must be evidence of an active free public market for the stock as of the luation date to be used as a comparable company
Us	e only comparable companies
Th	e lines of business should be the same or similar
tur	comparable with one or more issues of preferred stock, bonds, or debenses in addition to its common stock should not be considered to be directly emparable to one having only common stock outstanding
	comparable with a declining business and decreasing markets is not comrable to one with a record of current progress and market expansion
Ce	to Be Accorded Various Factors rtain factors carry more weight than others because of the nature of the mpany's business
	rnings may be the most important criterion of value in some cases, where- asset value will receive primary consideration in others
	we primary consideration to earnings when valuing stocks of companies at sell products or services to the public
	ve greatest weight to the assets underlying the security to be valued for restment or holding-type companies
Clo	osely held investment or real estate holding company:
_	Value is closely related to the value of the assets underlying the stock  The appraiser should determine the fair market values of the assets of the company

	it, if any, merit consideration
	The market values of the assets give due weight to potential earnings and dividends of the particular items of property underlying the stock, capitalized at rates deemed proper by the investing public at the valuation date
	Adjusted net worth should be accorded greater weight in valuing the stock of a closely held investment or real estate holding company, whether or not it is family owned, than any of the other customary yardsticks of appraisal, such as earnings and dividend-paying capacity
	talization Rates Capitalize the average or current results at some appropriate rate
	One of the most difficult problems in valuation
	No ready or simple solution will become apparent by a cursory check of the rates of return and dividend yields in terms of the selling price of corporate shares listed on the major exchanges
	Wide variations will be found even for companies in the same industry
	The ratio will fluctuate from year to year depending upon economic conditions
	No standard tables of capitalization rates applicable to closely held corporations can be formulated
	Important factors to consider:
	Nature of the business
	Risk
	Stability or irregularity of earnings
7. Aver	age of Factors
	Valuations cannot be made on the basis of a prescribed formula
	There is no means whereby the various applicable factors in a particular case can be assigned mathematical weights to derive the fair market value
	No useful purpose is served by taking an average of several factors (e.g., book value, capitalized earnings, and capitalized dividends) and basing the valuation on the result
	Such a process excludes active consideration of other pertinent factors, and the end result cannot be supported by a realistic application of the significant facts in the case except by mere chance
	*Where shares of stock were acquired by a decedent subject to an option reserved by the issuing corporation to repurchase at a certain price, the option price usually is accepted as the fair market value for estate tax purposes

*The option price is not determinative of fair market value for gift tax pur-
poses
*Where the option or buy and sell agreement is the result of voluntary action by the stockholders and is binding during the life as well as at the death of the stockholders, such agreement may or may not, depending on the circumstances of each case, fix the value for estate tax purposes
*Such restrictive agreements are a factor to be considered, with other relevant factors, in determining fair market value
*Where the stockholder is free to dispose of his shares during life and the option is to become effective only upon his or her death, the fair market value is not limited to the option price
*Determine whether the agreement represents a bona fide business arrangement or is a device to pass the decedent's shares for less than an adequate and full consideration in money or money's worth:
Relationship of the parties
Relative number of shares held by the decedent
Other material facts

# ADDENDUM 2—INTERNATIONAL GLOSSARY OF BUSINESS VALUATION TERMS

To enhance and sustain the quality of business valuations for the benefit of the profession and its clientele, the below-identified societies and organizations have adopted the definitions for the terms included in this glossary.

The performance of business valuation services requires a high degree of skill and imposes upon the valuation professional a duty to communicate the valuation process and conclusion in a manner that is clear and not misleading. This duty is advanced through the use of terms whose meanings are clearly established and consistently applied throughout the profession.

If, in the opinion of the business valuation professional, one or more of these terms needs to be used in a manner that materially departs from the enclosed definitions, it is recommended that the term be defined as used within that valuation engagement.

This glossary has been developed to provide guidance to business valuation practitioners by further memorializing the body of knowledge that constitutes the competent and careful determination of value and, more particularly, the communication of how that value was determined.

Departure from this glossary is not intended to provide a basis for civil liability and should not be presumed to create evidence that any duty has been breached.

American Institute of Certified Public Accountants
American Society of Appraisers
Canadian Institute of Chartered Business Valuators
National Association of Certified Valuators and Analysts
The Institute of Business Appraisers

Adjusted Book Value Method—a method within the asset approach whereby all assets and liabilities (including off-balance sheet, intangible, and contingent) are adjusted to their fair market values (*Note:* In Canada on a going concern basis).

Adjusted Net Asset Method—see Adjusted Book Value Method.

Appraisal—see Valuation.

Appraisal Approach—see Valuation Approach.

Appraisal Date—see Valuation Date.

Appraisal Method—see Valuation Method.

Appraisal Procedure—see Valuation Procedure.

**Arbitrage Pricing Theory**—a multivariate model for estimating the cost of equity capital, which incorporates several systematic risk factors.

Asset (Asset-Based) Approach—a general way of determining a value indication of a business, business ownership interest, or security using one or more methods based on the value of the assets net of liabilities.

Beta—a measure of systematic risk of a stock; the tendency of a stock's price to correlate with changes in a specific index.

Blockage Discount—an amount or percentage deducted from the current market price of a publicly traded stock to reflect the decrease in the per share value of a block of stock that is of a size that could not be sold in a reasonable period of time given normal trading volume.

Book Value—see Net Book Value.

Business—see Business Enterprise.

**Business Enterprise**—a commercial, industrial, service, or investment entity (or a combination thereof) pursuing an economic activity.

Business Risk—the degree of uncertainty of realizing expected future returns of the business resulting from factors other than financial leverage. See Financial Risk.

Business Valuation—the act or process of determining the value of a business enterprise or ownership interest therein.

Capital Asset Pricing Model (CAPM)—a model in which the cost of capital for any stock or portfolio of stocks equals a risk-free rate plus a risk premium that is proportionate to the systematic risk of the stock or portfolio.

Capitalization—a conversion of a single period of economic benefits into value.

**Capitalization Factor**—any multiple or divisor used to convert anticipated economic benefits of a single period into value.

Capitalization of Earnings Method—a method within the income approach whereby economic benefits for a representative single period are converted to value through division by a capitalization rate.

Capitalization Rate—any divisor (usually expressed as a percentage) used to convert anticipated economic benefits of a single period into value.

**Capital Structure**—the composition of the invested capital of a business enterprise: the mix of debt and equity financing.

Cash Flow—cash that is generated over a period of time by an asset, group of assets, or business enterprise. It may be used in a general sense to encompass various levels of specifically defined cash flows. When the term is used, it should be supplemented by a qualifier (for example, "discretionary" or "operating") and a specific definition in the given valuation context.

Common Size Statements—financial statements in which each line is expressed as a percentage of the total. On the balance sheet, each line item is shown as a percentage of total assets, and on the income statement, each item is expressed as a percentage of sales.

Control—the power to direct the management and policies of a business enterprise.

Control Premium—an amount or a percentage by which the pro rata value of a controlling interest exceeds the pro rata value of a noncontrolling interest in a business enterprise, to reflect the power of control.

Cost Approach—a general way of determining a value indication of an individual asset by quantifying the amount of money required to replace the future service capability of that asset.

Cost of Capital—the expected rate of return that the market requires in order to attract funds to a particular investment.

Debt-Free—we discourage the use of this term. See Invested Capital.

Discount for Lack of Control—an amount or percentage deducted from the pro rata share of value of 100 percent of an equity interest in a business to reflect the absence of some or all of the powers of control.

**Discount for Lack of Marketability**—an amount or percentage deducted from the value of an ownership interest to reflect the relative absence of marketability.

Discount for Lack of Voting Rights—an amount or percentage deducted from the per share value of a minority interest voting share to reflect the absence of voting rights.

**Discount Rate**—a rate of return used to convert a future monetary sum into present value.

**Discounted Cash Flow Method**—a method within the income approach whereby the present value of future expected net cash flows is calculated using a discount rate.

Discounted Future Earnings Method—a method within the income approach whereby the present value of future expected economic benefits is calculated using a discount rate.

Economic Benefits—inflows such as revenues, net income, net cash flows, and so forth.

Economic Life—the period of time over which property may generate economic benefits.

Effective Date—see Valuation Date.

Enterprise—see Business Enterprise.

Equity—the owner's interest in property after deduction of all liabilities.

Equity Net Cash Flows—those cash flows available to pay out to equity holders (in the form of dividends) after funding operations of the business enterprise, making necessary capital investments, and increasing or decreasing debt financing.

**Equity Risk Premium**—a rate of return added to a risk-free rate to reflect the additional risk of equity instruments over risk-free instruments (a component of the cost of equity capital or equity discount rate).

Excess Earnings—that amount of anticipated economic benefits that exceeds an appropriate rate of return on the value of a selected asset base (often net tangible assets) used to generate those anticipated economic benefits.

Excess Earnings Method—a specific way of determining a value indication of a business, business ownership interest, or security determined as the sum of a) the value of the assets derived by capitalizing excess earnings and b) the value of the selected asset base. Also frequently used to value intangible assets. See Excess Earnings.

Fair Market Value—the price, expressed in terms of cash equivalents, at which property would change hands between a hypothetical willing and able buyer and a hypothetical willing and able seller, acting at arm's length in an open and unrestricted

market, when neither is under compulsion to buy or sell and when both have reasonable knowledge of the relevant facts. (*Note:* In Canada, the term "price" should be replaced with the term "highest price.")

**Fairness Opinion**—an opinion as to whether or not the consideration in a transaction is fair from a financial point of view.

Financial Risk—the degree of uncertainty of realizing expected future returns of the business resulting from financial leverage. See Business Risk.

**Forced Liquidation Value**—liquidation value at which the asset or assets are sold as quickly as possible, such as at an auction.

Free Cash Flows—we discourage the use of this term. See Net Cash Flows.

Going Concern—an ongoing operating business enterprise.

Going Concern Value—the value of a business enterprise that is expected to continue to operate into the future. The intangible elements of Going Concern Value result from factors such as having a trained work force, an operational plant, and the necessary licenses, systems, and procedures in place.

Goodwill—that intangible asset arising as a result of name, reputation, customer loyalty, location, products, and similar factors not separately identified.

Goodwill Value—the value attributable to goodwill.

Guideline Public Company Method—a method within the market approach whereby market multiples are derived from market prices of stocks of companies that are engaged in the same or similar lines of business, and that are actively traded on a free and open market.

**Income** (**Income-Based**) **Approach**—a general way of determining a value indication of a business, business ownership interest, security, or intangible asset using one or more methods that convert anticipated economic benefits into a present single amount.

Intangible Assets—nonphysical assets such as franchises, trademarks, patents, copyrights, goodwill, equities, mineral rights, securities, and contracts (as distinguished from physical assets) that grant rights and privileges, and have value for the owner.

Internal Rate of Return—a discount rate at which the present value of the future cash flows of the investment equals the cost of the investment.

Intrinsic Value—the value that an investor considers, on the basis of an evaluation or available facts, to be the "true" or "real" value that will become the market value when other investors reach the same conclusion. When the term applies to options, it is the difference between the exercise price or strike price of an option and the market value of the underlying security.

**Invested Capital**—the sum of equity and debt in a business enterprise. Debt is typically a) all interest-bearing debt or b) long-term interest-bearing debt. When the term is used, it should be supplemented by a specific definition in the given valuation context.

Invested Capital Net Cash Flows—those cash flows available to pay out to equity holders (in the form of dividends) and debt investors (in the form of principal and interest) after funding operations of the business enterprise and making necessary capital investments.

**Investment Risk**—the degree of uncertainty as to the realization of expected returns.

**Investment Value**—the value to a particular investor based on individual investment requirements and expectations. (*Note:* In Canada, the term used is "Value to the Owner.")

**Key Person Discount**—an amount or percentage deducted from the value of an ownership interest to reflect the reduction in value resulting from the actual or potential loss of a key person in a business enterprise.

Levered Beta—the beta reflecting a capital structure that includes debt.

Limited Appraisal—the act or process of determining the value of a business, business ownership interest, security, or intangible asset with limitations in analyses, procedures, or scope.

Liquidity—the ability to quickly convert property to cash or pay a liability.

Liquidation Value—the net amount that would be realized if the business is terminated and the assets are sold piecemeal. Liquidation can be either "orderly" or "forced."

Majority Control—the degree of control provided by a majority position.

**Majority Interest**—an ownership interest greater than 50 percent of the voting interest in a business enterprise.

Market (Market-Based) Approach—a general way of determining a value indication of a business, business ownership interest, security, or intangible asset by using one or more methods that compare the subject to similar businesses, business ownership interests, securities, or intangible assets that have been sold.

Market Capitalization of Equity—the share price of a publicly traded stock multiplied by the number of shares outstanding.

Market Capitalization of Invested Capital—the market capitalization of equity plus the market value of the debt component of invested capital.

**Market Multiple**—the market value of a company's stock or invested capital divided by a company measure (such as economic benefits, number of customers).

Marketability—the ability to quickly convert property to cash at minimal cost.

Marketability Discount—see Discount for Lack of Marketability.

Merger and Acquisition Method—a method within the market approach whereby pricing multiples are derived from transactions of significant interests in companies engaged in the same or similar lines of business.

Mid-Year Discounting—a convention used in the Discounted Future Earnings Method that reflects economic benefits being generated at mid-year approximating the effect of economic benefits being generated evenly throughout the year.

Minority Discount—a discount for lack of control applicable to a minority interest.

**Minority Interest**—an ownership interest less than 50 percent of the voting interest in a business enterprise.

**Multiple**—the inverse of the capitalization rate.

Net Book Value—with respect to a business enterprise, the difference between total assets (net of accumulated depreciation, depletion, and amortization) and total liabilities as they appear on the balance sheet (synonymous with Shareholder's Equity). With respect to a specific asset, the capitalized cost less accumulated amortization or depreciation as it appears on the books of account of the business enterprise.

Net Cash Flows—when the term is used, it should be supplemented by a qualifier. See Equity Net Cash Flows and Invested Capital Net Cash Flows.

Net Present Value—the value, as of a specified date, of future cash inflows less all cash outflows (including the cost of investment) calculated using an appropriate discount rate.

**Net Tangible Asset Value**—the value of the business enterprise's tangible assets (excluding excess assets and nonoperating assets) minus the value of its liabilities.

**Nonoperating Assets**—assets not necessary to ongoing operations of the business enterprise. (*Note:* In Canada, the term used is "Redundant Assets.")

Normalized Earnings—economic benefits adjusted for nonrecurring, noneconomic, or other unusual items to eliminate anomalies and/or facilitate comparisons.

Normalized Financial Statements—financial statements adjusted for nonoperating assets and liabilities and/or for nonrecurring, noneconomic, or other unusual items to eliminate anomalies and/or facilitate comparisons.

Orderly Liquidation Value—liquidation value at which the asset or assets are sold over a reasonable period of time to maximize proceeds received.

Premise of Value—an assumption regarding the most likely set of transactional circumstances that may be applicable to the subject valuation; e.g., going concern, liquidation.

**Present Value**—the value, as of a specified date, of future economic benefits and/or proceeds from sale, calculated using an appropriate discount rate.

**Portfolio Discount**—an amount or percentage deducted from the value of a business enterprise to reflect the fact that it owns dissimilar operations or assets that do not fit well together.

**Price/Earnings Multiple**—the price of a share of stock divided by its earnings per share.

Rate of Return—an amount of income (loss) and/or change in value realized or anticipated on an investment, expressed as a percentage of that investment.

Redundant Assets—see Nonoperating Assets.

**Report Date**—the date conclusions are transmitted to the client.

**Replacement Cost New**—the current cost of a similar new property having the nearest equivalent utility to the property being valued.

Reproduction Cost New—the current cost of an identical new property.

**Required Rate of Return**—the minimum rate of return acceptable by investors before they will commit money to an investment at a given level of risk.

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**Residual Value**—the value as of the end of the discrete projection period in a discounted future earnings model.

**Return on Equity**—the amount, expressed as a percentage, earned on a company's common equity for a given period.

Return on Investment—see Return on Invested Capital and Return on Equity.

**Return on Invested Capital**—the amount, expressed as a percentage, earned on a company's total capital for a given period.

Risk-Free Rate—the rate of return available in the market on an investment free of default risk.

Risk Premium—a rate of return added to a risk-free rate to reflect risk.

Rule of Thumb—a mathematical formula developed from the relationship between price and certain variables based on experience, observation, hearsay, or a combination of these; usually industry specific.

Special Interest Purchasers—acquirers who believe they can enjoy post-acquisition economies of scale, synergies, or strategic advantages by combining the acquired business interest with their own.

Standard of Value—the identification of the type of value being used in a specific engagement; e.g., fair market value, fair value, investment value.

**Sustaining Capital Reinvestment**—the periodic capital outlay required to maintain operations at existing levels, net of the tax shield available from such outlays.

Systematic Risk—the risk that is common to all risky securities and cannot be eliminated through diversification. The measure of systematic risk in stocks is the beta coefficient.

Tangible Assets—physical assets (such as cash, accounts receivable, inventory, property, plant and equipment, etc.).

Terminal Value—see Residual Value.

Transaction Method—see Merger and Acquisition Method.

Unlevered Beta—the beta reflecting a capital structure without debt.

**Unsystematic Risk**—the risk specific to an individual security that can be avoided through diversification.

**Valuation**—the act or process of determining the value of a business, business ownership interest, security, or intangible asset.

**Valuation Approach**—a general way of determining a value indication of a business, business ownership interest, security, or intangible asset using one or more valuation methods.

**Valuation Date**—the specific point in time as of which the valuator's opinion of value applies (also referred to as "Effective Date" or "Appraisal Date").

Valuation Method—within approaches, a specific way to determine value.

Valuation Procedure—the act, manner, and technique of performing the steps of an appraisal method.

**Valuation Ratio**—a fraction in which a value or price serves as the numerator and financial, operating, or physical data serve as the denominator.

Value to the Owner—see Investment Value.

Voting Control—de jure control of a business enterprise.

Weighted Average Cost of Capital (WACC)—the cost of capital (discount rate) determined by the weighted average, at market value, of the cost of all financing sources in the business enterprise's capital structure.

# ADDENDUM 3—AICPA GLOSSARY OF ADDITIONAL TERMS, STATEMENTS ON STANDARDS FOR VALUATION SERVICES VS SECTION 100

The following terms and definitions are excerpted verbatim from Appendix C, "Glossary of Additional Terms" (par. .82), which provides definitions for terms included in the SSVS VS Section 100, but not defined in the jointly developed *International Glossary* in Addendum 2.

Assumptions and Limiting Conditions. Parameters and boundaries under which a valuation is performed, as agreed upon by the valuation analyst and the client or as acknowledged or understood by the valuation analyst and the client as being due to existing circumstances. An example is the acceptance, without further verification, by the valuation analyst from the client of the client's financial statements and related information.

**Business Ownership Interest.** A designated share in the ownership of a business (business enterprise).

Calculated Value. An estimate as to the value of a business, business ownership interest, security, or intangible asset, arrived at by applying valuation procedures agreed upon with the client and using professional judgment as to the value or range of values based on those procedures.

Calculation Engagement. An engagement to estimate value wherein the valuation analyst and the client agree on the specific valuation approaches and valuation methods that the valuation analyst will use and the extent of valuation procedures the valuation analyst will perform to estimate the value of a subject interest. A calculation engagement generally does not include all of the valuation procedures required for a valuation engagement. If a valuation engagement had been performed, the results might have been different. The valuation analyst expresses the results of the calculation engagement as a calculated value, which may be either a single amount or a range.

Capital or Contributory Asset Charge. A fair return on an entity's *contributory assets*, which are tangible and intangible assets used in the production of income or cash flow associated with an intangible asset being valued. In this context, *income or cash flow* refers to an applicable measure of income or cash flow, such as net income, or operating cash flow before taxes and capital expenditures. A capital charge may be expressed as a percentage return on an economic rent associated with, or a profit split related to, the contributory assets.

Capitalization of Benefits Method. A method within the income approach whereby expected future benefits (for example, earnings or cash flow) for a representative single period are converted to value through division by a capitalization rate.

Comparable Profits Method. A method of determining the value of intangible assets by comparing the profits of the subject entity with those of similar uncontrolled companies that have the same or similar complement of intangible assets as the subject company.

<sup>&</sup>lt;sup>1</sup> American Institute of Certified Public Accountants, Valuation Services, VS Section, Statements on Standards for Valuation Services, VS Section 100, Valuation of a Business, Business Ownership Interest, Security, or Intangible Asset, appendix C, paragraph .82. Copyright 2015 American Institute of Certified Public Accountants.

Comparable Uncontrolled Transaction Method. A method of determining the value of intangible assets by comparing the subject transaction to similar transactions in the market place made between independent (uncontrolled) parties.

Conclusion of Value. An estimate of the value of a business, business ownership interest, security, or intangible asset, arrived at by applying the valuation procedures appropriate for a valuation engagement and using professional judgment as to the value or range of values based on those procedures.

**Control Adjustment.** A valuation adjustment to financial statements to reflect the effect of a controlling interest in a business. An example would be an adjustment to owners' compensation that is in excess of market compensation.

Engagement to Estimate Value. An engagement, or any part of an engagement (for example, a tax, litigation, or acquisition-related engagement), that involves determining the value of a business, business ownership interest, security, or intangible asset. Also known as *valuation service*.

Excess Operating Assets. Operating assets in excess of those needed for the normal operation of a business.

Fair Value. In valuation applications, there are two commonly used definitions for fair value:

- (1) For financial reporting purposes only, the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. *Source:* Financial Accounting Standards Board Accounting Standards Codification glossary.
- (2) For state legal matters only, some states have laws that use the term *fair value* in shareholder and partner matters. For state legal matters only, therefore, the term may be defined by statute or case law in the particular jurisdiction.

Guideline Company Transactions Method. A method within the market approach whereby market multiples are derived from the sales of entire companies engaged in the same or similar lines of business.

**Hypothetical Condition.** That which is or may be contrary to what exists, but is supposed for the purpose of analysis.

Incremental Income. Additional income or cash flow attributable to an entity's ownership or operation of an intangible asset being valued, as determined by a comparison of the entity's income or cash flow with the intangible asset to the entity's income or cash flow without the intangible asset. In this context, *income or cash flow* refers to an applicable measure of income or cash flow, such as license royalty income or operating cash flow before taxes and capital expenditures.

Normalization. See *Normalized Earnings* in Appendix B, "International Glossary of Business Valuation Terms" (see paragraph .81). [Editor's note: See Addendum 2 for the definition of Normalized Earnings.]

**Pre-Adjustment Value.** The value arrived at prior to the application, if appropriate, of valuation discounts or premiums.

**Profit Split Income.** With respect to the valuation of an intangible asset of an entity, a percentage allocation of the entity's income or cash flow whereby (1) a split (or percentage) is allocated to the subject intangible and (2) the remainder is allocated

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to all of the entity's tangible and other intangible assets. In this context, *income* or *cash flow* refers to an applicable measure of income or cash flow, such as net income or operating cash flow before taxes and capital expenditures.

Relief from Royalty Method. A valuation method used to value certain intangible assets (for example, trademarks and trade names) based on the premise that the only value that a purchaser of the assets receives is the exemption from paying a royalty for its use. Application of this method usually involves estimating the fair market value of an intangible asset by quantifying the present value of the stream of market-derived royalty payments that the owner of the intangible asset is exempted from or "relieved" from paying.

**Residual Income.** For an entity that owns or operates an intangible asset being valued, the portion of the entity's income or cash flow remaining after subtracting a capital charge on all of the entity's tangible and other intangible assets. *Income or cash flows* can refer to any appropriate measure of income or cash flow, such as net income or operating cash flow before taxes and capital expenditures.

Security. A certificate evidencing ownership or the rights to ownership in a business enterprise that (1) is represented by an instrument or by a book record or contractual agreement, (2) is of a type commonly dealt in on securities exchanges or markets or, when represented by an instrument, is commonly recognized in any area in which it is issued or dealt in as a medium for investment, and (3) either one of a class or series or, by its terms, is divisible into a class or series of shares, participations, interests, rights, or interest-bearing obligations.

**Subject Interest.** A business, business ownership interest, security, or intangible asset that is the subject of a valuation engagement.

**Subsequent Event.** An event that occurs subsequent to the valuation date.

**Valuation Analyst.** For purposes of this statement, an AICPA member who performs an engagement to estimate value that culminates in the expression of a conclusion of value or a calculated value.

**Valuation Assumptions.** Statements or inputs utilized in the performance of an engagement to estimate value that serve as a basis for the application of particular valuation methods.

Valuation Engagement. An engagement to estimate value in which a valuation analyst determines an estimate of the value of a subject interest by performing appropriate valuation procedures, as outlined in the AICPA Statements on Standards for Valuation Services, and is free to apply the valuation approaches and methods he or she deems appropriate in the circumstances. The valuation analyst expresses the results of the valuation engagement as a conclusion of value, which may be either a single amount or a range.

Valuation Service. See Engagement to Estimate Value.

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[Revised, June 2009, to reflect conforming changes necessary due to the issuance of FASB ASC; revised, January 2015, to reflect the revised Code of Professional Conduct.]

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