Second Edition

Nancy J. Fannon
Jonathan M. Dunitz



Excerpt from:

Calculating Economic
Damages in Intellectual
Property Infringement Cases



SECOND EDITION

Nancy J. Fannon and Jonathan M. Dunitz Editors



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# In memory of my biggest cheerleader and the most powerful influence in my life...my dad.

NJF, 2016

To my parents, for their decades of support.

JMD, 2016

# **Table of Contents**

	About the Editors	xi
	Acknowledgments	xii
	Author Biographies	xv
	Foreword	1
PΑ	ART I. EXPERT TESTIMONY IN THE U.S. COURTS	3
	Chapter 1. Professional Standards for Experts	5
	1.0 Certified Public Accountants	7
	2.0 Economists and Other Financial Experts (Non-CPAs)	
	3.0 Conclusion	12
	Chapter 2. The Process: A Brief Introduction to the U.S. Court Systems,	
	From Filing to Appeal	
	1.0 Introduction and Overview of U.S. Court and Trial System	
	Chapter 3. Spoliation of Evidence	
	2.0 Spoliation: Defined and Explained	
	3.0 Spoliation Issues Relating to Experts	
	4.0 Spoliation Issues Relating to ESI	61
	Chapter 4. A Guide to Electronic Discovery and Evidence	73
	1.0 What Is ESI and Where Does It Reside?	75
	2.0 Under What Circumstances Must ESI Be Preserved and What Protocol Should Be	70
	Followed for Doing So?	
	4.0 How Should ESI Be Managed During Litigation?	
	5.0 What Is Required for ESI to Be Admitted Into Evidence at Trial?	
	6.0 How Can Financial Experts Assist With E-Discovery?	87
	Chapter 5. Expert Depositions: Accountants, Economists, and Appraisers	91
	1.0 Expert Depositions, Generally	
	2.0 Expert Depositions, Financial Experts	
	Chapter 6. The Reasonable Certainty Requirement in Lost Profits Litigation:	
	What It Really Means	
	1.0 Balancing the Competing Concerns	
	3.0 Replacing Rules With a Standard	
	Chapter 7. Motions to Exclude Financial Experts	153
	1.0 Basic Legal Predicate	
	2.0 Factors to Consider in Making a Motion to Exclude an Expert	158

PA	RT II. LOST PROFITS DAMAGES	163
	Chapter 8. Motions to Exclude Expert Testimony	165
	1.0 Expert Qualifications	
	2.0 Methodology	
	3.0 Data	180
	4.0 Assumptions	191
	5.0 Failure to Deal With Inconsistent Facts	204
	6.0 Conclusion	208
	Chapter 9. Context of the Lost Profits Damages Claim	211
	1.0 How a Claim for Lost Profits Arises	213
	2.0 Common Elements of Lost Profits Damages Cases	
	Chapter 10. Performing Credible Lost Profits Analyses	227
	1.0 Planning	230
	2.0 Proper Damages Period	
	3.0 Estimating the Relevant Lost Revenues and Associated Costs	
	4.0 Professional Standards	253
	5.0 Summary	260
	Chapter 11. Projecting But-For Profits	265
	1.0 Methods for Determining Lost Revenue	270
	2.0 Whether and the Extent to Which Historical Information May Be an Indicator of the Future	276
	3.0 Alternatives to the Average, Weighted Average, or Most Recent Year	281
	4.0 Startup Companies, Businesses in a New Industry, and Businesses With Limited Operating Histories .	281
	5.0. Use of Projections Prepared in the Ordinary Course of Business	281
	6.0 Consideration of Growth	
	7.0 Consideration of Industry and Economic Information	
	8.0 Methods to Forecast Expenses	287
	Chapter 12. Establishing Evidence in Lost Profits Cases	289
	1.0 Introduction	291
	2.0 Establishing a Reliable Foundation for the Claim	
	3.0 Data and Information Generally Available From the Parties	
	4.0 Market and Demand for Plaintiff's Product	
	5.0 Industry and Economic Data	
	6.0 Adequate Consideration of All Available Data	
	Chapter 13. Calculating Damages for Early-Stage Companies	
	1.0 Legal Requirements: The Basic Parameters	
	2.0 Methods for Proving Lost Profits for New Businesses	314
	Chapter 14. Lost Profits Versus Lost Business Value	
	1.0 Introduction	
	2.0 Definition of Value in a Loss of Business Value Claim.	
	3.0 Considerations in Making the Claim for Lost Business or Lost Profits	
	4.0 Comparison of Lost Profits Versus the Lost Value of a Business	
	5.0 Can Plaintiffs Recover Both Lost Profits and Lost Business Value?	
	6.0 Conclusion	
	7.0 Additional Resources	348

Chapter 15. Discounting Lost Profits in Damage Measurements	351
1.0 Introduction	353
2.0 Objective of Compensatory Damages: Making the Plaintiff Whole	354
3.0 Interest Rates, Rates of Return, and Discount Rates	354
4.0 Conclusion	364
Chapter 16. Discounting Damages: Case Law	365
1.0 Cases Allowing a Risk-Free Rate	368
2.0 Cases Requiring a Risk-Adjusted Rate	
3.0 Cases Allowing a Reinvestment Rate	
4.0 Other Opinions Discussing the Discount Rate	
5.0 Alternatives to Challenging the Discount Rate	378
6.0 Conclusion	381
Chapter 17. Use of Forensic Evidence in a Lost Profits Case	383
1.0 Introduction	385
2.0 Indicators That Forensic Evidence Is Needed	386
3.0 Admissibility of Forensic Evidence	
4.0 Cases Demonstrating the Use of Forensic Evidence	393
Chapter 18. Financial Forensic Services for Internal Investigations	399
1.0 Introduction	401
2.0 White-Collar Crimes and Associated Financial Forensic Services	403
3.0 Distinguishing a Financial Audit From Financial Forensic Services	405
4.0 Indicators of Fraud	409
5.0 Financial Forensic Services and Internal Investigations.	
6.0 Internal Investigation Areas	
7.0 Common Mistakes in Internal Investigations	435
PART III. INTELLECTUAL PROPERTY DAMAGES	447
Chapter 19. Intellectual Property Overview	449
1.0 Overview: Comparing IP Valuation to IP Damages Measurements	451
2.0 Summary	456
Chapter 20. Patent Infringement Damages: Lost Profits and Royalties	457
1.0 Federal Law Governing Patent Infringement	459
2.0 The Patented Technology at Issue	
3.0 Lost Profits in Patent Infringement Cases	
4.0 Market Share Damages	472
5.0 Price Erosion.	474
6.0 Collateral Sales—Lost Profits	476
7.0 Royalty Damages	477
8.0 RAND Royalties—Standard Essential Patents	
9.0 Post-Verdict Royalties	
10.0 Limitations on Damages	
11.0 Damages Against the U.S. Government Under §1498	
12.0 Prejudgment Interest	491

Chapter 21. Lost Profits (and Other Damages) in	
Trademark and Copyright Cases	493
1.0 Trademark Damages	495
2.0 Copyright Damages	508
Chapter 22. Uses of Survey Research in Damages Estimation	513
1.0 Introduction.	515
2.0 Guidelines and the Impact of <i>Daubert</i>	
3.0 Federal Judiciary Guidelines	516
4.0 Industry Guidelines	521
5.0 Case Studies	523
6.0 Special Topics	
7.0 Summary	529
Chapter 23. Using Internet Analytic Tools for Valuation and	
Damages Calculations in Internet IP Infringement and Defamation Cases .	531
1.0 Introduction	533
2.0 Key Concepts of Internet and Social Media Analysis	534
3.0 How to Use the Tools: Incorporating Internet and Social Media Data and Information	
Into Your Valuation and Damages Analyses	540
4.0 Conclusion	549
PART IV. THE UNJUST ENRICHMENT REMEDY	
1.0 Advantages	
2.0 Disadvantages	
3.0 Basis of Equitable Remedy	
4.0 Variation by Jurisdiction	
5.0 Discretion and Limited Jurisdiction	
6.0 Decline in Familiarity	566
7.0 Conclusion	567
Chapter 25. Counting the Beans: Unjust Enrichment and the	
Defendant's Overhead	569
1.0 Introduction	571
2.0 Relevance	575
3.0 Semantics	578
4.0 The Origins of Unjust Enrichment: Defendant as Quasi-Trustee	
5.0 The Origins of Unjust Enrichment: The Americanization of 'Profit'	
6.0 Remedy Measurement in Related Areas of the Law	
7.0 The 2nd Circuit: An Uneven Commitment to Consistency?	
8.0 Willfulness and Overhead	
9.0 Survey by Circuit.	
10.0 Incremental Versus Full Absorption	
11.0 Conclusions	6/0

Chapter 26. Restitution Rollout: The Restatement (Third) of Restitution & Unjust Enrichment: Counter-Restitution for Monetary Remedies in Equi	ity 672
1.0 Introduction	-
2.0 Anti-Netting Doctrine as a Genetic Marker for Monetary Remedies in Equity	
3.0 Monetary Remedies in 19th Century IP Case Opinions.	
4.0 Semantics	
5.0 Quasi-Trustee	
6.0 Counter-Restitution.	
7.0 Disgorgement by Default	
8.0 Gross Disgorgement Cases	699
9.0 FTC Claims for Gross Disgorgement	
10.0 Conclusion	
PART V. APPENDICES	725
Appendix A. Federal Rules of Evidence Pertaining to Expert Testimony	727
Appendix B. Federal Rules of Civil Procedure Pertaining to Expert Testimo	ny734
Appendix C. Reference Manual on Scientific Evidence: 3rd Edition (2011), Selected Sections	736

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An active member of local, state, national, and international bar associations or attorney organizations, Herzer has held leadership positions in the Defense Research Institute and the Northern New England Defense Counsel Association (now known as the Tri-State Defense Lawyers Association). He is a member of the Advisory Committee for the Maine Rules of Civil Procedure that develops rules of civil court and of the Maine Professional Ethics Commission that advises attorneys on issues of ethics. Herzer is a 1992 graduate of the University of Maine School of Law. He has achieved Martindale Hubbell's highest peer review rating (AV preeminent), and he has been recognized as a *New England Super Lawyer* and a "future star" in the firm's listing as one of five "Highly Recommended Firms in Maine" by *Benchmark Litigation*. His peers nominated him for *The Best Lawyers in America* in the field(s) of defendant's personal injury litigation, insurance law, and defendant's professional malpractice law. For 2014, he also was named Lawyer of the Year by *The Best Lawyers in America* in the field of insurance law.

**Richard Hoffman, CPA/ABV,** has nearly 20 years of experience in performing damage calculations, business valuations, and other forensic accounting projects for several international consulting firms. He is a frequent instructor on the proper methods of measuring damages resulting from intellectual property disputes. He co-authored *Intellectual Property Damages: Guidelines and Analysis* and has taught many courses for

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**Robert M. Lloyd, Esq.,** is professor emeritus at the University of Tennessee College of Law, where he taught courses in contracts, commercial law, and finance. His primary research interest is damages for lost profits. Lloyd has three times been honored with the Harold C. Warner Outstanding Teacher Award and once with the Student Bar Association Outstanding Teaching Award. In 1996, he received the University of Tennessee National Alumni Outstanding Teacher Award. Lloyd is a fellow of the American College of Commercial Finance Lawyers. He received a Bachelor of Science degree in aerospace and mechanical engineering from Princeton University and a law

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Greg Naviloff, CPA (N.Y.), CFF, CFE, ABV, provides regulatory, forensic, and compliance services to a wide array of industries with a focus on life science and healthcare organizations. Prior to joining Deloitte Financial Advisory Services LLC, Naviloff worked at other multinational accounting and consulting firms. In addition to his years of internal investigation experience, Naviloff has experience assisting clients with anti-fraud and anti-corruption programs, financial and operational audits, and risk assessment and control activities. Naviloff's experience includes numerous corporate investigations with an emphasis on issues related to corruption, asset misappropriation, and financial statement fraud as well as resulting Securities & Exchange Commission, Department of Justice, and other regulatory inquiries.

Naviloff has also assisted in a variety of business disputes involving asset and company value, labor and employment, professional malpractice, breach of contract, antitrust, bankruptcy and reorganizations, intellectual property, securities, and other corporate litigation-related matters. Across these services, Naviloff often performs financial, accounting, and economic analyses on matters involving large volumes of documents and data and utilizes data analytics to identify hidden and obscure information.

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George P. Roach practices damages law and provides consulting or testimony on corporate damages and valuation in Texas. He is also a senior adviser to the litigation consulting firm of Freeman & Mills Inc. in Los Angeles. Prior to establishing his own practice in Dallas, he directed a consulting group for a corporate litigation boutique in Dallas, operated a cattle ranch in East Texas, and worked for a major bracket investment bank in New York City. Several of his articles have been published in the *Business Valuation Review* and in a variety of law reviews, including "Counter-Restitution for Monetary Remedies in Equity" (*Washington & Lee Law Review*, Vol. 68, No.3, page 1271 (Fall 2011)) and "Rescission in Texas, A Suspect Remedy" (*The Review of Litigation*, Vol. 31, Summer 2012). His background includes an MBA (Harvard—high honors), J.D. (University of Texas—honors) and an A.B. in economics (UC Davis—high honors). For further information, see www.litigation-consultant.com.

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Udell is on the Panel of Experts of the *Financial Litigation and Valuation Expert* publication. She is a contributing author to this publication, as well as the *BVR/AHLA Guide to Healthcare Valuation, Family Law Services Handbook*, and *Financial Valuation: Applications and Models*.

#### **Foreword**

"It costs us nothing to be just." 1

This book is about financial evidence: how to gather it, interpret it, and tell its story in a lawsuit or litigation setting related to intellectual property or patent infringement. This is the task that the attorney typically retains the financial expert to accomplish. In this comprehensive guide, we bring together the financial expert's knowledge of accepted methods and procedures with the attorney's knowledge of legal issues and insights. This includes a summary of the applicable rules of civil procedure and of evidence. However, like any guidance, it is a tool and not a substitute for the professional's knowledge of a particular case, the potential impact of local rules regarding discovery, and the jurisdictional nuances that may affect the damage calculations.

The attorneys and financial experts who have participated in putting together this text are among the best in the country in their respective areas of expertise. Our heartfelt thanks go out to all of them for their generous and substantial contributions. Each of their chapters served to make this a better, more comprehensive work covering a range of never-before-addressed topics—including extensive analysis of concepts and case law that lawyers and experts have to grapple with when faced with a damage analysis.

This third edition includes materials on a variety of damages measures, including lost profits or value and intellectual property damages. There is also comprehensive analysis of motions to exclude experts and an in-depth review of the concept of reasonable certainty, the result of significant research on the topic.

Much of the text's material has been substantially enhanced for this edition, and we thank the continuing efforts of the panel of contributing authors for their efforts.

In addition to these expanded materials, new topics have been added to this edition, including the use of statistics in damage analyses; the use of surveys in intellectual property damages; and Internet tools for assessing intellectual property infringement. The expansion to include these and other topics is the reason this treatise is now titled Calculating Economic Damages in Intellectual Property Infringement Cases instead of Calculating Lost Profits in Intellectual Property and Patent Infringement Cases.

<sup>1</sup> Henry David Thoreau, "A Plea for Captain John Brown" (1859).

Once again, Business Valuation Resources, LLC, has provided extraordinary support, and, in particular, we thank Sarah Andersen, publisher at BVR, whose assistance has been irreplaceable.

To all our new contributors to the guide, a warm welcome and to all who participated in this edition, a heartfelt thank you.

We hope you find this text to be a rich resource for your practice and welcome your suggestions and input for our continuing updates and for new topic areas that would benefit your work as an attorney or expert.

Nancy J. Fannon and Jonathan M. Dunitz 2016



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